

Scheduled Training

EXPAND YOUR LEAN KNOWLEDGE AND PRACTICES

Lean Construction Education & Leadership Series

Over the past four years, Master Builders of Iowa has provided training in lean construction practices utilizing the Associated General Contractors of America Lean Construction Education Program (LCEP). As a way to provide continuing value to the MBI membership and Lean continuing education opportunities to individuals within the commercial construction industry, we have developed this three-part Lean Construction Education and Leadership Series. This series of informative and highly interactive workshops go beyond the basics and will help attendees expand their lean knowledge and practices.

PRESENTERS



Jason Klous
Lean Project
Minneapolis, MN



Klaus Lemke
Lean Project
Minneapolis, MN

JANUARY 12, 2021 - ANKENY | 8:00 AM - 4:00 PM

Fees: \$350 / Person - MBI Members
\$450 / Person - Construction Update Subscribers & Non-Members

Fee includes workshop style training, class materials, and lunch. Participants are responsible for travel and overnight accommodations.

Class size is limited to the first 50 registrants!

Cancellation Policy: Registration cancellations must be submitted to Master Builders of Iowa via email to NFry@MBI.Build. Cancellation requests submitted at least 14 days prior to the respective session will be refunded 100%. Cancellations received between 7 and 14 days prior to the respective session will be refunded 50%. No refund for cancellations less than 7 days prior to the respective session. No refund for no-shows.

Choosing by Advantages - Confidently Make Sound Project Decisions

Choosing by Advantages is a decision-making system that's been adopted by many IPD and other lean project teams. The system enables organizations, project teams and individuals to make better decisions quickly and confidently, eliminating the second-guessing and rework that often plagues project teams. By focusing on the importance of the advantages of each alternative over the others, CBA allows teams to compare dissimilar attributes that can derail other decision-making approaches. How do you decide between alternatives when one provides the best building user experience, another the best maintainability, another the most desirable aesthetics, and yet another the best short-term cost? CBA aligns perfectly with Toyota's principle of making decisions slowly by consensus at that last responsible moment, then acting quickly with confidence. See why CBA is becoming the decision-making system of choice for high-performing teams everywhere.

Master Builder Designation Credits: Leadership 3, Project Management 4

MARCH 24, 2021 - ANKENY | 8:00 AM - 4:00 PM

Tactics for Managing Project Work - Small Batch Execution and 5S Job Site Organization

Batch and Takt Planning - Executing Project Work of Speed, Efficiency, and Smooth Workflow

As project teams learn to create reliable workflow using the Last Planner® System, we find that designing the structure of the work itself is the next opportunity for improvement. The concept of working in small batches, and using a consistent takt (the rhythm or drum beat of the project) brings a new level of coordination and teamwork to a project. It can be intimidating to think about dividing a project into small batches and aligning team members to move through them at a consistent (and very fast) pace. This session will introduce the key concepts that are applied to working in smaller batches, and why this makes work go much smoother and faster, and usually with less manpower.

5S - A Place for Everything and Everything In Its Place

5S (Sort, Shine, Set, Standardize, Sustain) is one of the most widely adopted techniques from lean manufacturing. It is considered a foundational lean concept and sets the stage for standardized work and continuous improvement. The objective of 5S is to create a neat and orderly workplace with “a place for everything and everything in its place.” When applied to design and construction operations, 5S not only brings a sense of order and control to the operation, it sets the stage for a shift in culture from firefighting toward continuous improvement. We often use 5S techniques to help companies begin their lean improvement journey and help participants see that simple improvements can have a dramatic impact on operations - and the bottom line.

Master Builder Designation Credits: Leadership 3, Project Management 4

MAY 18, 2021 - ANKENY | 8:00 AM - 4:00 PM

Essential Conversations for Lean Project Success

Construction and design projects are above all human endeavors. Projects are delivered by people in relationship acting together in language: they form and express opinions, make claims for the truth, make declarations, and coordinate action by making requests and receiving promises. The opportunity for misunderstanding and breakdowns in our collective action is everywhere. This session will introduce the Language Action Perspective (LAP), which recognizes that everything that happens, happens first in language. Learning to use language to cause action is the essence of learning to lead a team, and this training has been embraced by some of the most effective teams on IPD project. You'll be introduced to the conversation workflow loop, learn to recognize breakdowns that are causing problems, and experience some techniques for creating a stronger, more cohesive team. Whether you are leading a large, interdisciplinary team, or just trying to make sure your dry cleaning is ready when you want it, these techniques will improve your ability to cause action and make you a more effective leader.

Master Builder Designation Credits: Leadership 4, Project Management 3

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